Performance and Audit Scrutiny Committee



St Edmundsbury BOROUGH COUNCIL

Title of Report:	Financial Performance Report (Revenue and Capital) Quarter 2 – 2014-15		
Report No:	PAS/SE/14/	009	
Decisions plan reference:	Not applicable.		
Report to and dates:	Performance and Audit Scrutiny Committee	26 November 2014	
Portfolio holder:	Dave Ray Portfolio Holder for Resources and Performance Tel: 01359 250912 Email : david.ray@stedsbc.gov.uk		
Lead officer:	Rachael Mann Head of Resources and Performance Tel: 01638 719245 Email: rachael.mann@westsuffolk.gov.uk		
Purpose of report:	This report sets out the Financial Performance for the second quarter of 2014-15 and forecasted outturn position for 2014-15.		
Recommendation:	Performance and Audit Scrutiny Committee:		
	Members are requested to note the year end forecast financial position and forward any relevant issues or comments to Cabinet for their consideration.		
Key Decision: (Check the appropriate box and delete all those that <u>do not</u> apply.)	Is this a Key Decision a definition? Yes, it is a Key Decisior No, it is not a Key Decis	ı - 🗆	

Consultation:		• Thi	s report and the fig	ures therein have	
		been complied by the Finance team in			
			consultation with the relevant budget holders, services and Leadership Team.		
Alternative option	n(s):			il to be able to meet	
			strategic priorities i		
			ficient and appropri-		
		res	ources are available	2.	
Implications:					
Are there any fina		tions?	Yes 🛛 No 🗆		
If yes, please give	aetalis		As set out in th	e body of this	
Are there any staff	fina implicat	ions?	report. Yes □ No ⊠		
If yes, please give		0113 :			
Are there any ICT		' If	Yes 🗆 No 🖂		
yes, please give de			•		
Are there any lega		licy	Yes 🗆 No 🖂		
implications? If yes	, please give	1	As outlined in t	the body of this	
details			report.		
Are there any equa		ions?	Yes 🗆 No 🖂		
If yes, please give			• (potential hazards or d	opportunities affecting	
Risk/opportunity	assessmen	IC:	corporate, service or p		
Risk area	Inherent le	vel of	Controls	Residual risk (after	
	risk (before			controls)	
	controls) Low/Medium/	Hiah*		Low/Medium/ High*	
Budget variances	High		Clear responsibilities	Low	
			for budget monitoring and		
			control ensure that		
			there is strong		
			accountability for each individual		
			budget line. Budget		
			monitoring is		
			undertaken on a monthly basis with		
			budget holders and		
			reported to		
			Leadership Team quarterly.		
Wider economic	High		Budgets reflect the	Medium	
situation around			economic situation		
income levels			facing the Council, and have been		
			scrutinised by		
			officers and		
			members at budget setting time.		
			Continue to monitor		
	1		areas closely to		
			ensure assumptions		
Capital investment	Medium		ensure assumptions remain reasonable.	Low	
Capital investment plans continue to be	Medium		ensure assumptions remain reasonable. Prudential Indicators are in place to	Low	
	Medium		ensure assumptions remain reasonable. Prudential Indicators	Low	

Treasury Management Fluctuation in Business rate	Medium High	Treasury Management Policy and Procedures are in place Work with ARP to understand the	Low Medium
retention yield		variance to deliver a realistic forecast.	
Ward(s) affected	1	All Ward	
Background pape	rs:	None	
(all background p	papers are to be website and a link		
Documents attacl	ned:		Revenue budget ne period April to
			Capital budget ne period April to
			Revenue reserves ne period April to

1. Key issues and reasons for recommendation(s)

1.1 Key Issues

- 1.1.1 Savings achieved through sharing services with Forest Heath District Council have to date been predominately delivered through the joining up of services and staff structures. However it was always envisaged that further savings could be achieved through the procuring and commissioning of joint service and supply contracts.
- 1.1.2 During September and October business partners and advisors from the Resources and Performance team held a number of budget challenge meetings with heads of service and portfolio holders. The focus of these meetings was to review all supplies, service and income budgets across West Suffolk. This review took into account previous spending patterns, but more importantly what the projected spending and income requirement under a shared service for 2015/16 would look like. The challenge meetings also provided the opportunity to consider potential contractual savings as a result of joining up contracts across West Suffolk.
- 1.1.3 The report includes a year end forecast outturn under spend of £290,500 and details of these can be seen in **Appendix A**. The overall underspend forecasted in this financial year has arisen in part from the budget challenge work during the past couple of months as we continue to control our overall spending in preparation for the 2015/16 budget. Wherever appropriate, potential savings identified through this process were implemented immediately rather than waiting for the next financial year.
- 1.1.4 The Council's capital financial position for the first six months of 2014/2015 shows expenditure of £1,137,000. Further details are provided in **Appendix B**.
- 1.1.5 A summary of the Council's earmarked reserves can be found at **Appendix C**.

1.2 **Revenue Performance**

- 1.2.1 The year to date position after six months currently shows an under spend of $\pounds 90,200$. The forecast position for the year end is showing an under spend of $\pounds 290,500$. Details are set out in **Appendix A**.
- 1.2.2 Members are requested to note the year end forecast position and the significant variances as outlined in the paragraphs below. Budget holders will continue to work with Resources Business Partners and Business Support Advisors for the remainder of the financial year in order to monitor the forecast position and an updated position will continue to be provided to this committee on a quarterly basis.
- 1.2.3 Initial reporting is showing that the overall business rate yield anticipated for 2014/15 is higher than the forecasted yield as part of the NNDR1 return back in January 2014. We will continue to monitor the business rates closely with Anglia Revenues Partnership and a further update will be provided in the next quarter monitoring. Any additional income over and above what was forecast will be transferred into the Business Rate Reserve.

1.3 **Commentary on Significant Revenue Performance Variances**

1.3.1 Significant year end forecast variances are explained in the table below.

Year end forecast variance: Over / (under) spend	Explanation
(£65,000)	Rebate received on previously paid gate fee expenditure for dry recyclables, not budgeted for. Will be paid up until October.
(£345,000)	Waste management underspends relating to savings on vehicle costs due to lower fuel prices, tipping charges less than anticipated and some vacant posts in the operation team.
(£100,000)	More people visiting the town centres (and using the car parks) than anticipated (parking 'events' up by 3%).
(£50,000)	Increased tickets sales at the Apex resulting in more income than budgeted.
(£40,000)	Part year reduction in TIC costs associated with move into the Apex
£75,000	A reduction in income from rents of industrial properties, due to some vacant properties and irrecoverable debts (representing 2.7% of total budget).
£24,000	Rental income currently under budget, but trajectory positive (over double in value compared to this time 2013/14)
£86,500	Repayments of housing benefit over payments below expected level.
£20,000	As at November 2014 the estimated level of building control income will be lower than was predicted at this time last year.
£50,000	Market toll income 12% lower than anticipated.

- 1.3.2 Current returns on the Council's investments to date are £88,000 lower than anticipated, with this trend likely to continue for the remainder of the financial year. This difference would normally be funded from the Council's interest equalisation reserve, however in the event of an overall underspend across the Council this transfer would not be made.
- 1.3.3 As part of the budget setting process for 2015/16, work has been done to adjust the budgets for the variances stated above. The overall underspend forecasted in this financial year has arisen in part from the budget challenge work during October in preparation for the 2015/16 budget. More details of this can be found in report PAS/SE/14/010.

1.3 Capital Position

1.3.1 The table below is a high level summary of capital expenditure against budget for 2014/15. The Resources Team will continue to work with Budget Holders to monitor capital spend and project progress closely for the remainder of the financial year and an updated position will be presented to this committee on a quarterly basis.

Service Area	Revised 2014/15 Budget £000s	Spent to 30 September 2014 £000s
Economic Development & Growth	2,800	137

Housing	1,000	431
Leisure, Culture &	668	174
Communities		
Resources & Performance	0	13
Planning & Regulatory Services	144	0
Policy, Communications &	198	99
Customers		
Waste, Street Scene, Property	1,250	283
& Grounds Maintenance		
TOTAL	6,060	1,137

1.4 **Capital Disposals**

1.4.1 The Council has received \pounds 92,500 in capital receipts in the first six months of the financial year.